QUALITY CARE IS ITS OWN REWARD

Hills & Dales General Hospital is recognized for outstanding patient service

hroughout the past year, Hills & Dales General Hospital has been recognized through several awards for the exceptional service it provides.

- The Hills & Dales Emergency Department received the "ER Excellence Award," recognized for two occasions of outstanding ER transfer times that saved lives. Covenant HealthCare and LifeNet commended Hills & Dales for the lifesaving work. Both instances of patient transfer time surpass the national benchmarks for EKG and "Door to Door to Balloon," which refers to the amount of time from admission at Hills & Dales ER until the time a patient is receiving medical treatment in the Cardiac Catheterization Lab at Covenant HealthCare in Saginaw.
- The Michigan Peer Review Organization's "2014 Governor's

- Award of Excellence" was given for outstanding outpatient clinical achievement in the critical access hospital setting. Hills & Dales was one of 188 Michigan health care establishments to receive the award, which recognizes participants for their dedication to improve health care quality and patient safety in Michigan.
- Hills & Dales Cass City Primary Care Clinic earned the "Patient-Centered Medical Home Designation" (PCMH) from Blue Cross Blue Shield of Michigan. The award places the clinic among a select group of primary care physician providers in Michigan who are improving health care quality.
- The hospital also received accreditations for mammography, laboratory, and respiratory therapy services.

CLINIC LOCATIONS

Expert Care...Close to You

Hills & Dales After Hours Clinic 4672 Hill St, Cass City 989-912-6114 Mon-Fri: 5 – 9 p.m. Sat: 9 a.m. – 2 p.m. Sun: 2 – 6 p.m.

Hills & Dales Center for Rehabilitation 6190 Hospital Dr, Cass City 989-872-2084 1186 Cleaver Rd, Caro 989-673-4999 2201 Main St. Ubly 989-658-8611

Hills & Dales Orthopedic Clinic 6190 Hospital Dr, Ste 104, Cass City Richard A. Moyer, DO 989-912-6115

Cass City Family Practice 6190 Hospital Dr, Ste 106, Cass City Surendra Raythatha, MD 989-872-5010 Donald Robbins, DO Angela Zaucha, FNP-BC 989-872-8303

Hills & Dales General Surgery 6190 Hospital Dr, Ste 107, Cass City Francis Ozim, MD 989-872-5582

Cass City Medical Practice 4674 Hill St, Cass City Richard Hall, DO John Bitner, MD Marlene Schank, FNP-BC 989-872-8202

Family Healthcare of Cass City 6230 Hospital Dr, Cass City Melanie Kramer-Harrington, MD Elizabeth Paling, FNP-BC 989-872-2410

Thumb Pediatrics 6190 Hospital Dr, Ste 105, Cass City Nancy Wade, MD Darcy Schlund-Tenbusch, FNP-BC Angie Weber, FNP-BC 989-872-8503

Kingston Family Practice 5915 State St, Kingston Melanie Kramer-Harrington, MD Elizabeth Paling, FNP-BC 989-683-8065

Ubly Medical Clinic 2254 Main St, Ubly Candelaria Castaneda, MD Darcy Schlund-Tenbusch, FNP-BC Angie Weber, FNP-BC 989-658-9191

Hospital Drive Pharmacy An Affiliate of Hills & Dales General Hospital 6190 Hospital Dr, Cass City 989-912-6061

What Are the Costs of Giving Back?

A pie chart legend defines Hills & Dales combined financial community benefit for October 2012 - September 2013 (Fiscal Year 2013): \$2,083,732

CATEGORY DEFINITIONS

UNPAID COST OF MEDICAID.

The difference between cost of services delivered and government payment.

CHARITY CARE. The cost of services that are not billed according to Charity Care policy.

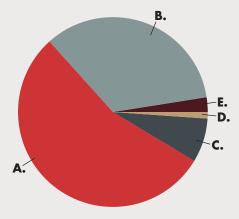
BAD DEBT. The cost of services billed but determined to be uncollectable.

MEDICAL EDUCATION CONTRIBUTION.

The cost of medical education efforts.

PROGRAMS/OTHER:

- Community Health EducationCommunity-based Clinical Services
- Health Care Support ServicesFinancial and In-kind Donations
- Community Benefit ActivitiesCommunity Benefit Operations



A. Unpaid Cost of Medicaid: \$1,138,841 **B.** Bad Debt: **\$710,931**

C. Charity Care: \$155,330

D. Medical Education Contribution: **\$50,862**

E. Programs/Others: \$27,768

TOTAL: \$2,083,732